



Dr. Robert A. Howell

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Brief Summary and Highlights

Dr. Howell has combined a career as an academic, consultant, and executive across a broad spectrum of assignments to position himself as a leading authority on corporate governance and financial analysis, reporting, and control practices. His current interests focus on changing governance practices in the wake of corporate abuses and new regulations, and financial analysis, reporting, and control practices. His earlier work focused on free cash flows and value creation, the strategic role of finance, new approaches to cost and profit management, and management lessons from the lean production model.

- Recipient of a number of "outstanding teacher" awards including "4 star" recognition by *Business Week*.
- Author of several research studies on the changing roles of management accounting and financial management for the *NAA* and *FEI*, respectively, and articles in *Harvard Business Review*, *The Financial Times*, *Financial Executive*, *Management Accounting*, *Fortune*, *The Wall Street Journal*, and other publications.
- Cited by *Fortune* as a leading edge accounting thinker in "Accounting Gets Radical," April 16, 2001.
- Subject Matter Expert for *The Wall Street Journal's CFO Network Program*, 2011, 2012, and 2014.

Academic Appointments

Tuck School of Business at Dartmouth

David T. McLaughlin, D'54, T'55 Distinguished Visiting Professor of Business Administration, 2000-2015.

IMD: International Institute for Management Development (Lausanne, Switzerland)

Professor of Strategy, Finance and Accounting, 1999-2002.

Thunderbird: American Graduate School of International Management

Clinical Professor of Management Accounting, 1995-1998.

New York University, Stern School of Business

Clinical Professor of Management and Accounting, 1977-1995.

Harvard Business School

Assistant Professor of Business Administration, 1967-1972.

Visiting Professor for EMBA and other programs in Austria, Germany, Italy, Poland, and Slovenia.

Teaching Interests

Financial Accounting, Managerial Accounting, Management Control Systems, Corporate Financial Management, Financial Statement Analysis, Business Policy and Strategy, and Turnaround Management.

Audiences

MBA's, EMBA's, MS in Accounting, DBA's and Senior Executives

Consulting Experience

General Electric

AT&T

Nestles

Daimler Chrysler

Hallmark Cards

Northrup Grumman

Intel

Johnson & Johnson

KPN

RWE/Thames Water

Applied Materials

Cummins Engine and many others.

Advise and counsel boards, CEOs, CFOs, and their organizations; analytic assignments ranging from detailed ABC cost/profit studies to broad competitive analysis, valuation, and competitive strategy; design and deliver in house training and development programs; led series of executive study missions to Japan and U.S. "best practices" firms; technical advisor for two Fortune CFO conferences; subject matter expert for three Wall Street Journal CFO Network Programs; member of The Wall Street Journal's "Experts Panel".

Business Experience

Spectra Group Ltd. (privately held, 3-D materials research and manufacturing firm),
Early Stage Investor and Director, 2003-present.

Premix, Inc. (privately held, automotive parts supplier),
Director and Chairman of Audit Committee, 1974-1992,

Schick, Inc.,
VP-Finance, Treasurer, and CFO, 1975-1976

General Housewares Corp.,
VP-Finance, Treasurer, CFO, and Director, 1973-1975

RCA Corporation,
Manager, Business Controls, 1965-1967

Center for Corporate Excellence, (formerly Vail Leadership Institute)
Director 2003-2007.

Boards and Committees

Western Maryland College
Trustee 1989-1998.

Bucknell University
Member of Dean's Advisory Committee, active fund raiser for several capital campaigns,
former President of Bucknell Club of Boston.

Sudbury, MA School Board
School Board Member (2 terms) and Chairman

International Teachers Academy, Bled, Slovenia
Trained Eastern European and former Soviet Union finance professors, 2000-2006.

Institute for Educational Management (IEM), Harvard University
Designed and taught courses in both planning and control and fundraising and financial
management, for college and university administrators.

Andover-Newton Theological School
Developed special program in church administration.

Professional Associations

National Association of Corporate Directors (NACD)
Faculty for Director Professionalism Program, 2005 – present
Presented to more than 2,500 directors

Financial Executives International (FEI), member 1973 – present

American Accounting Association, member 1971 – present

Institute of Management Accounting (IMA), member 1984 – present
Management Accounting Committee (MAC)
Financial Accounting Committee (FAC)
Certified Management Accountant #19

Association for Manufacturing Excellence (AME), member 2000 – present

Education

Harvard University
DBA in Management Controls, 1966

University of Pennsylvania, Wharton Graduate Division
MBA in Industrial Management, 1962

Bucknell University
BS in Electrical Engineering (Tau Beta Pi), 1960

Personal

Married to Elizabeth (Betsy) C. Howell; four children and seven grandchildren.

Interests include golf (The Golf Club at Turner Hill, Ipswich, MA, and Grey Oaks Country Club, Naples, FL), skiing, jogging (two marathons), travel, politics, reading, and the Red Sox.

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